

INDEX

SAN FRANCISCO

Discover. Collaborate. Deploy.

Fixing Under Fire

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Michael Lipschultz

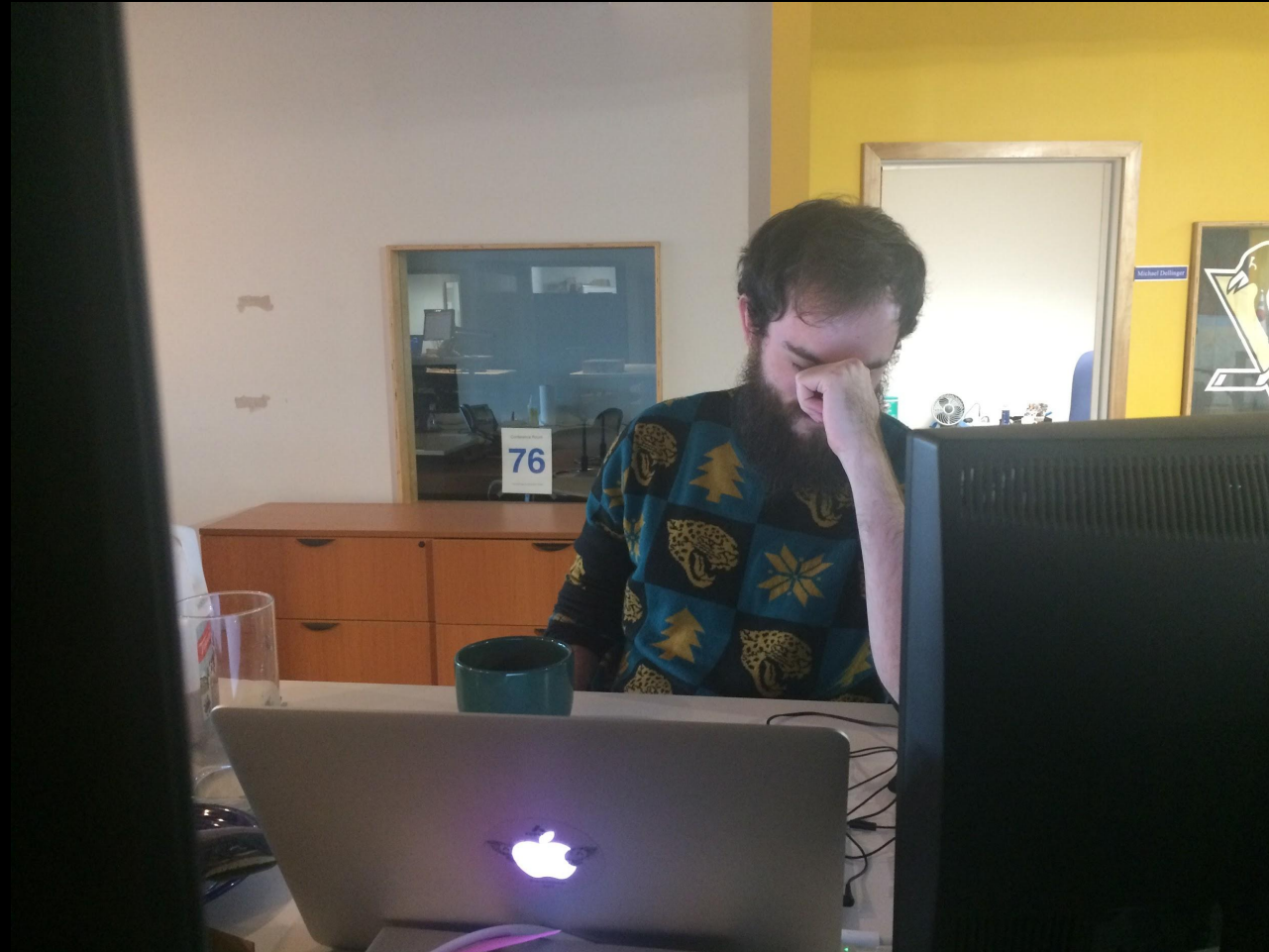
Fixing Under Fire



The first shift....OF TERROR!



The problem



Questions we should have asked



“What is the on call person’s duties?”

- The on-call person needs to be allowed time to do more than just fix the current fire
 - Needs to update playbooks
 - Needs to update logging/metrics
 - Needs to fix root causes

“How bad are things?”

- The on-call person needs a way to communicate to the rest of the group what is happening

“How bad are things?”



THE END

IT PAGED AT 5 PM!



The problem



Questions we should have asked



“How do we tell upstream services something has gone wrong?”

- Who reported the error?

INCIDENTS > INCIDENT #7304676

Unable to contact Training Data CRUD

+ New Postmortem Report | Run a Play | More Actions

HIDE DETAILS

```
io.grpc.StatusRuntimeException: UNAVAILABLE
\tat io.grpc.stub.ClientCalls.toStatusRuntimeException(ClientCalls.java:210)
\tat io.grpc.stub.ClientCalls.getUnchecked(ClientCalls.java:191)
\tat io.grpc.stub.ClientCalls.blockingUnaryCall(ClientCalls.java:124)
\tat
com.ibm.watson.wire.training.grpc.v1.TrainingDataServiceGrpc$TrainingDataServiceBlockingStub.getTrainingStatus(TrainingDataServiceGrpc.java:124)
\tat com.ibm.watson.wire.trainingrest.api.TrainingDataController.getTrainingStatus(TrainingDataController.java:124)
\tat sun.reflect.GeneratedMethodAccessor39.invoke(Unknown Source)
\tat sun.reflect.DelegatingMethodAccessorImpl.invoke(DelegatingMethodAccessorImpl.java:43)
\tat java.lang.reflect.Method.invoke(Method.java:498)
\tat org.springframework.web.method.support.InvocableHandlerMethod.doInvoke(InvocableHandlerMethod.java:219)
\tat org.springframework.web.method.support.InvocableHandlerMethod.invokeForRequest(InvocableHandlerMethod.java:154)
\tat org.springframework.web.servlet.mvc.method.annotation.ServletInvocableHandlerMethod.invokeAndHandle(ServletInvocableHandlerMethod.java:116)
\tat org.springframework.web.servlet.mvc.method.annotation.RequestMappingHandlerAdapter.invokeHandlerMethod(RequestMappingHandlerAdapter.java:882)
\tat org.springframework.web.servlet.mvc.method.annotation.RequestMappingHandlerAdapter.handleInternal(RequestMappingHandlerAdapter.java:897)
\tat org.springframework.web.servlet.mvc.method.AbstractHandlerMethodAdapter.handle(AbstractHandlerMethodAdapter.java:87)
\tat org.springframework.web.servlet.DispatcherServlet.doDispatch(DispatcherServlet.java:963)
\tat org.springframework.web.servlet.DispatcherServlet.doService(DispatcherServlet.java:997)
\tat org.springframework.web.servlet.FrameworkServlet.processRequest(FrameworkServlet.java:970)
\tat org.springframework.web.servlet.FrameworkServlet.doGet(FrameworkServlet.java:861)
\tat javax.servlet.http.HttpServlet.service(HttpServlet.java:635)
\tat org.springframework.web.servlet.FrameworkServlet.service(FrameworkServlet.java:846)
\tat javax.servlet.http.HttpServlet.service(HttpServlet.java:742)
\tat org.apache.catalina.core.ApplicationFilterChain.internalDoFilter(ApplicationFilterChain.java:231)
\tat org.apache.catalina.core.ApplicationFilterChain.doFilter(ApplicationFilterChain.java:166)
\tat org.apache.tomcat.websocket.server.WsFilter.doFilter(WsFilter.java:52)
\tat org.apache.catalina.core.ApplicationFilterChain.internalDoFilter(ApplicationFilterChain.java:231)
```

BAD

Unable to contact Training Data CRUD

+ New Postmortem Report | Run a Play | More Actions

HIDE DETAILS [DAL10] (High)

CUSTOM DETAILS

api-version	latest
txn-id	TOOLING
collection-id	4813384-4644-4621-4674-413979421548
environment-id	c18894ac-9134-4642-4642-4674-413979421548
incidentKey	100: Unable to communicate with training-data-crud service
region-id	au-syd
org-id	4813384-4644-4621-4674-413979421548
exceptionStackTrace	SHOW DETAILS

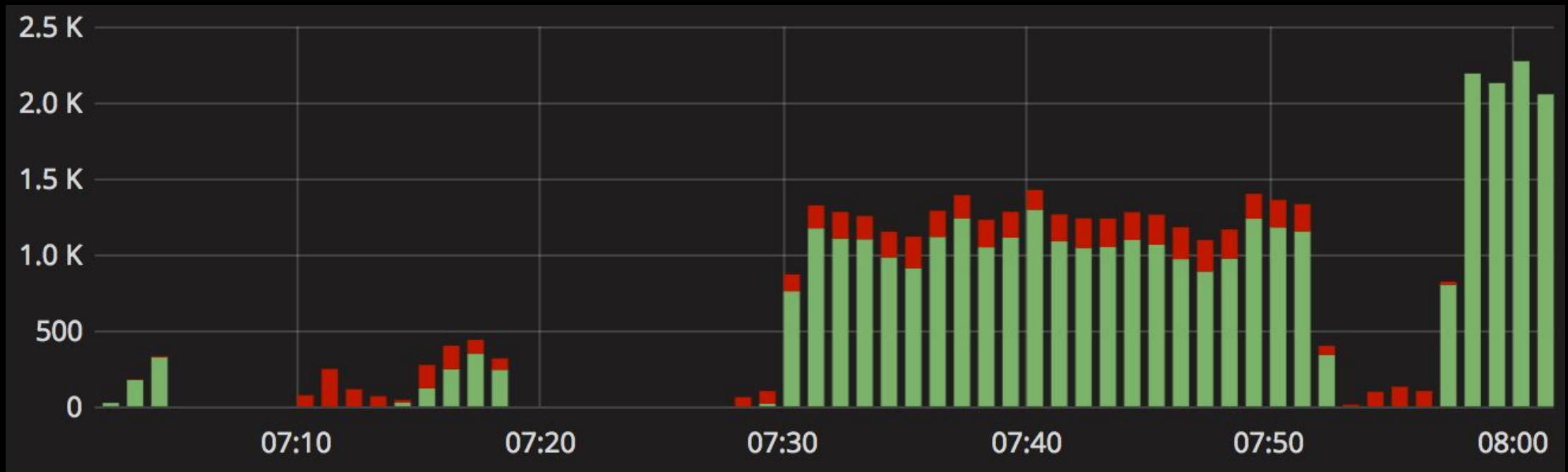
GOOD

“How do I know what to focus on when there is trouble?”

- Is this problem impacting the customer?
- Can I tell if the problem is intermittent?
- Is my service healthy?

“How do I know what to focus on when there is trouble?”

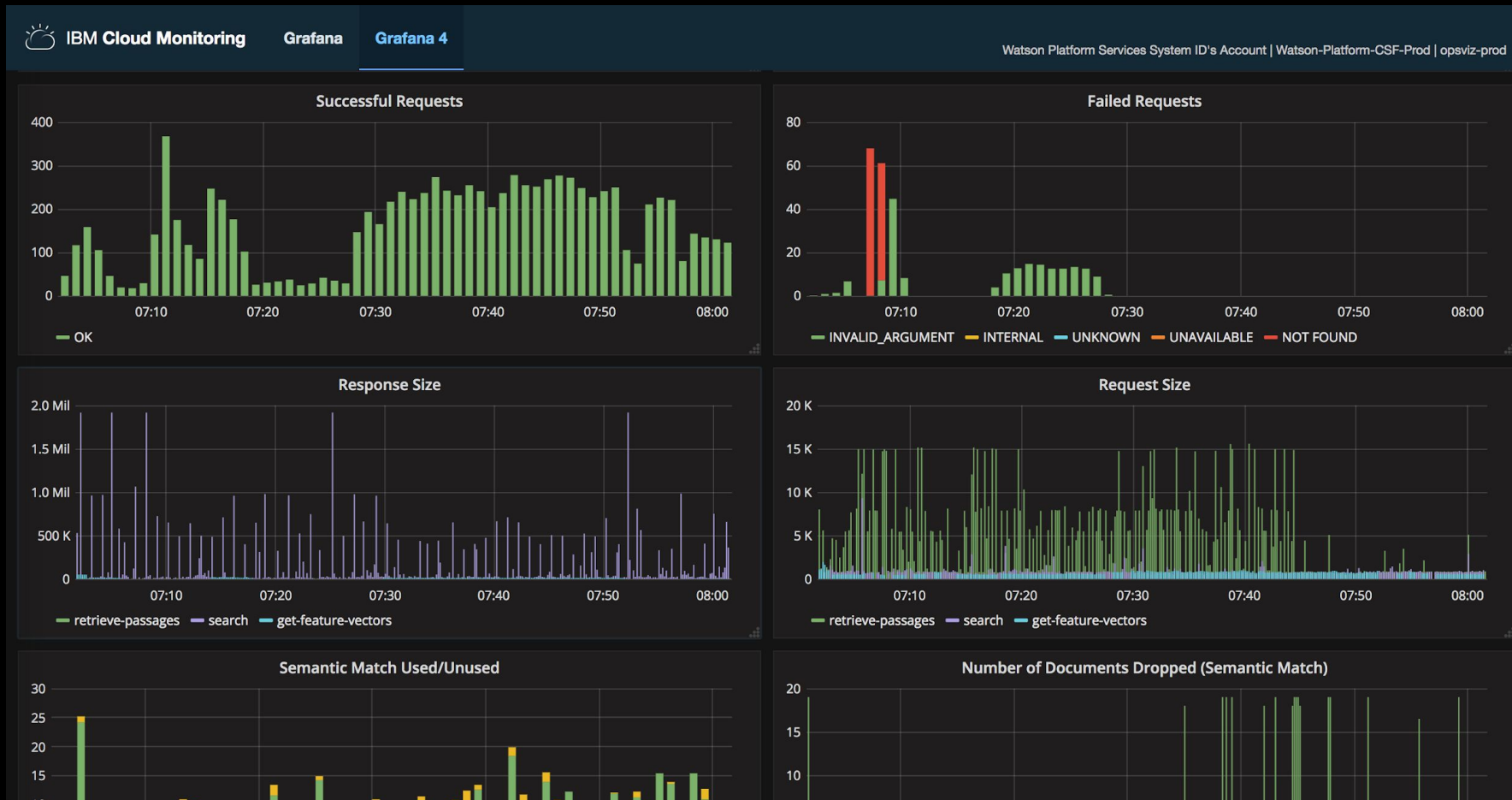
Is my service healthy?



“How do I know what to focus on when there is trouble?”



“How do I know what to focus on when there is trouble?”



IT CAME FROM THE USER!



It was a week like any other ...

... at first

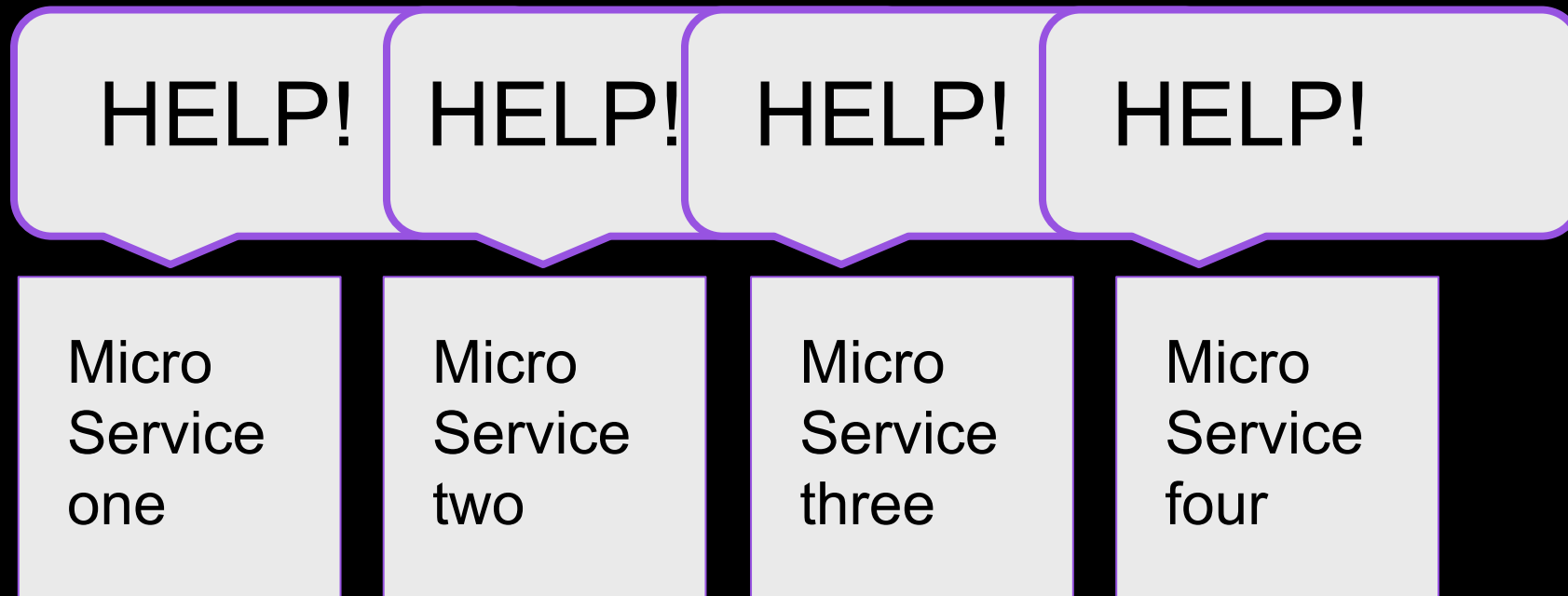
Alert Alert Alert
Alert Alert Alert
Alert Alert Alert
Alert Alert Alert
Alert Alert Alert

Questions we should have asked



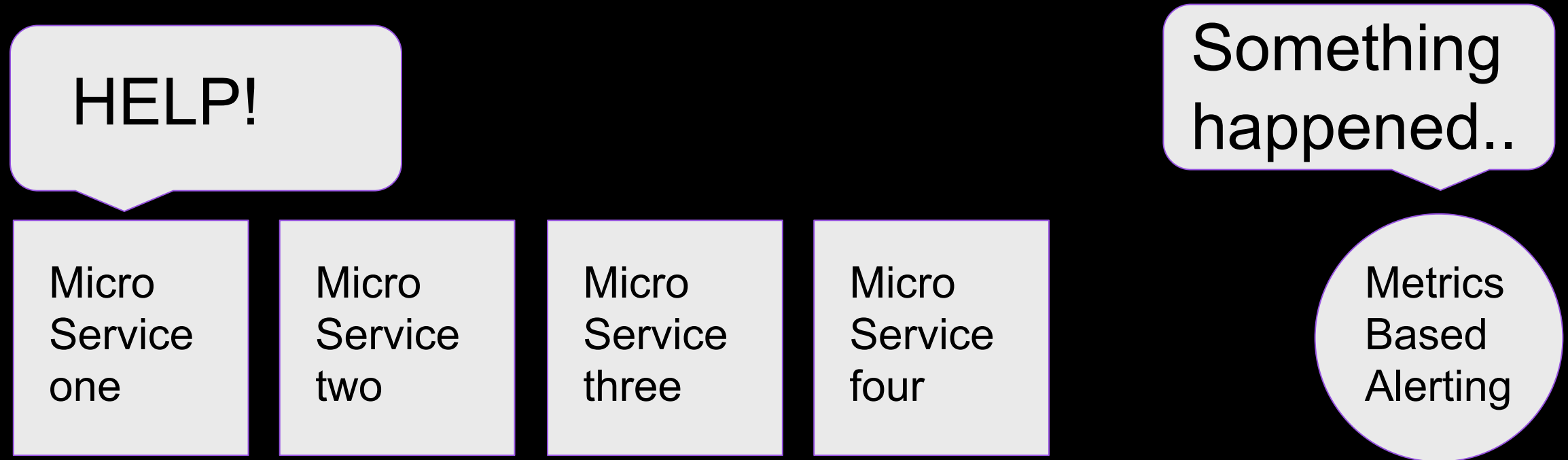
“How do we avoid flooding the on call person with information?”

- Avoid double reporting



“How do we avoid flooding the on call person with information?”

- Avoid double reporting?



“How do we avoid flooding the on call person with information?”

- Making things that wake us up configurable

Fire alert when there are 12 failures

Fire alert when there were failures for at least 3 minutes

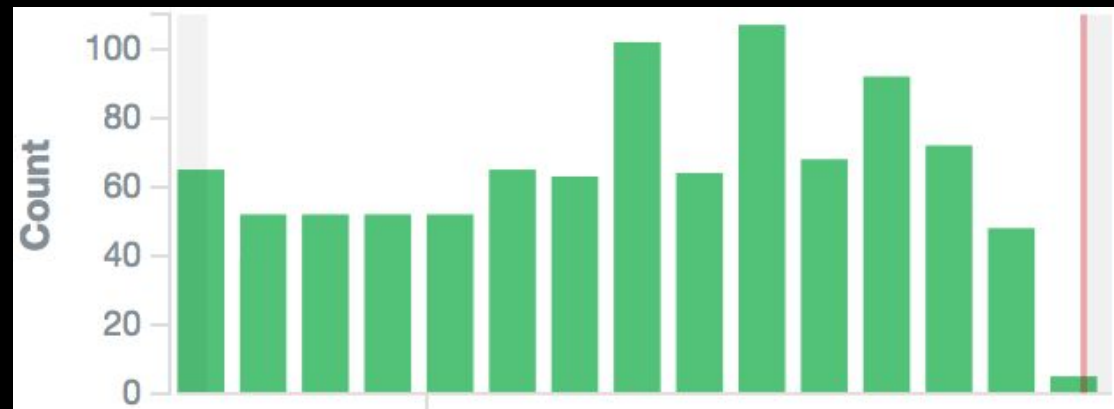
Metrics Based Alerting

Fire alert when successes are less than 5

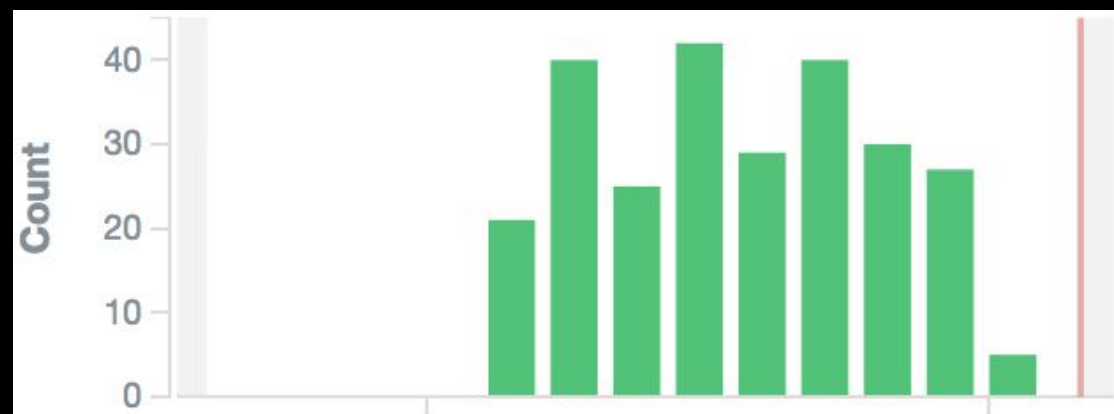
Fire alert when the rate of failures is too high

“Can I tell if it’s a specific customer/group of customers causing the problem?”

All logs:



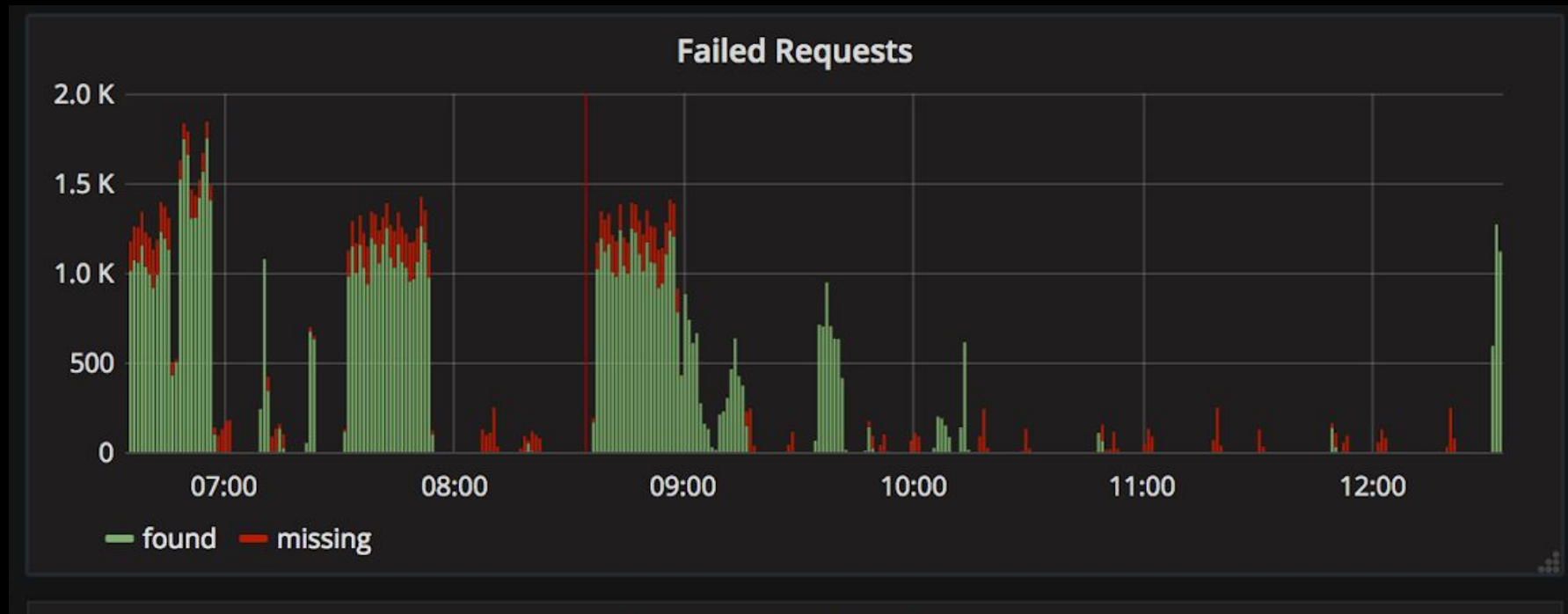
Logs for
specific customer:



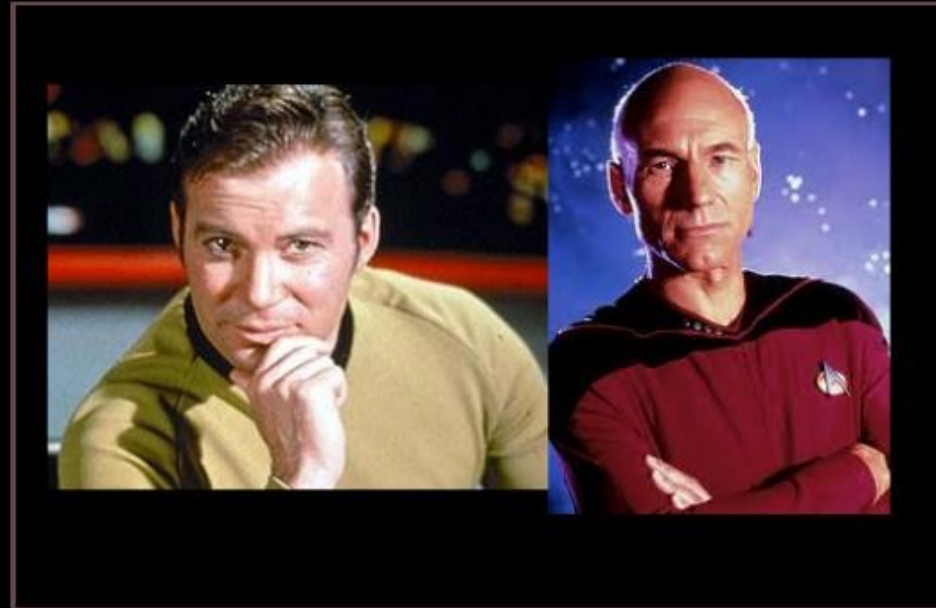
From beyond the proxy!



The problem



Questions we should have asked



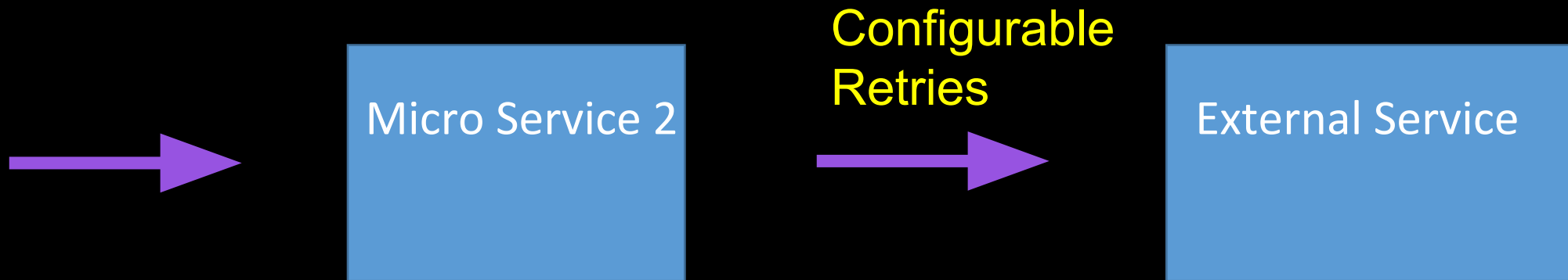
THE ULTIMATE QUESTION

Which is better
Kirk or Picard

motifake.com

“Can we trust the external service?”

- What we should have done...



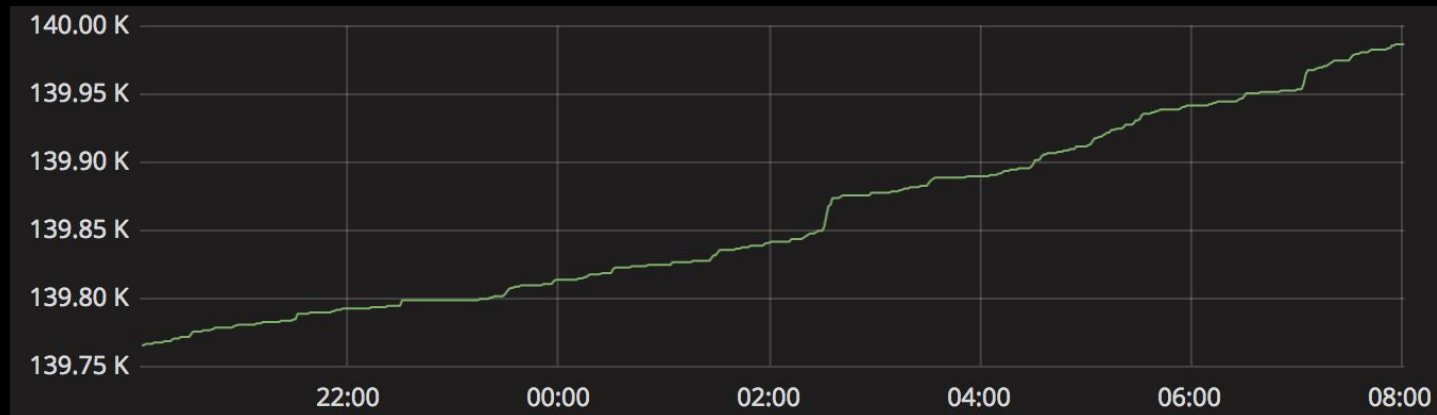
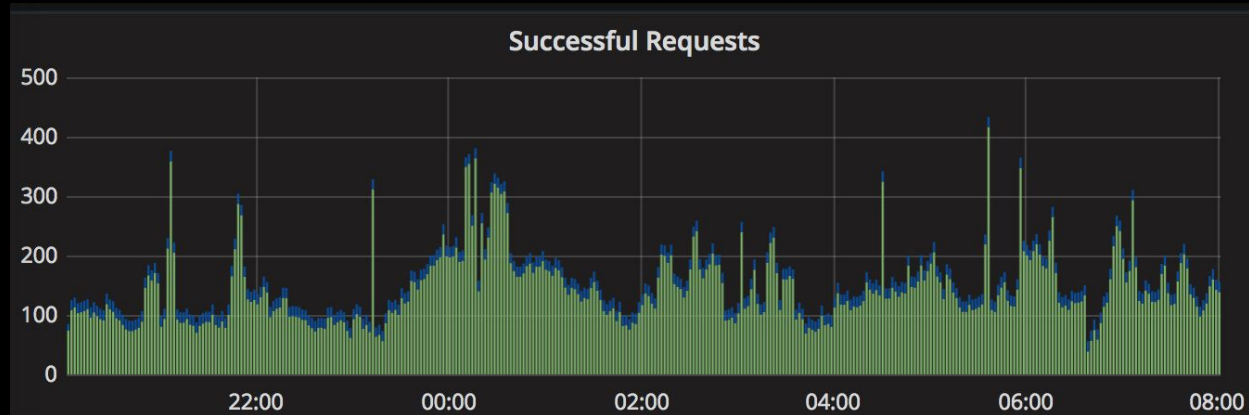
“Can I reproduce a request to the external service?”

- We needed to put as much info (or meta info) as possible into logging with regards to connecting with external services
- We needed to track a request all the way through the stack

Who you gonna call?



“Ray, this looks extraordinarily bad”



Questions we should have asked...



“Who do we depend on?”

- Watson has over 2000 IBM employees
- That doesn't include all the teams outside Watson we depend on
- How do we reach the ones we depend on at 2am?

“Who do we depend on?” Revisiting “It Paged at 5PM!”

- What information would they need to help?



“Who depends on us?”

- How do groups that depend on us communicate with us?
- How do we communicate with them?

A quick fix...OF DOOM!



Reboot it



Even if your service is stateless..

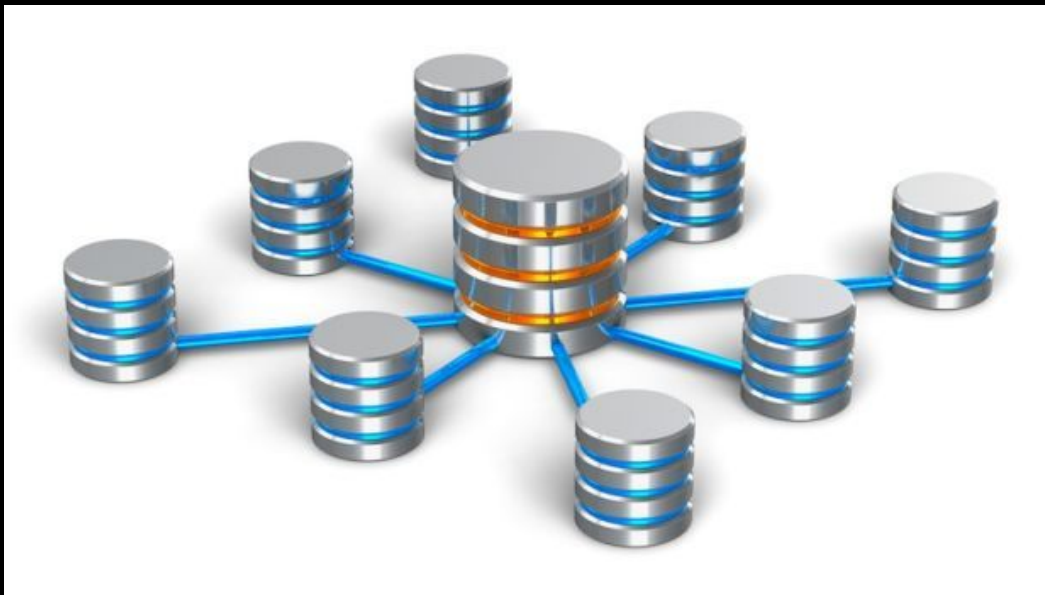
- Connection limitations (i.e. to databases)
- Quotas

Rollback



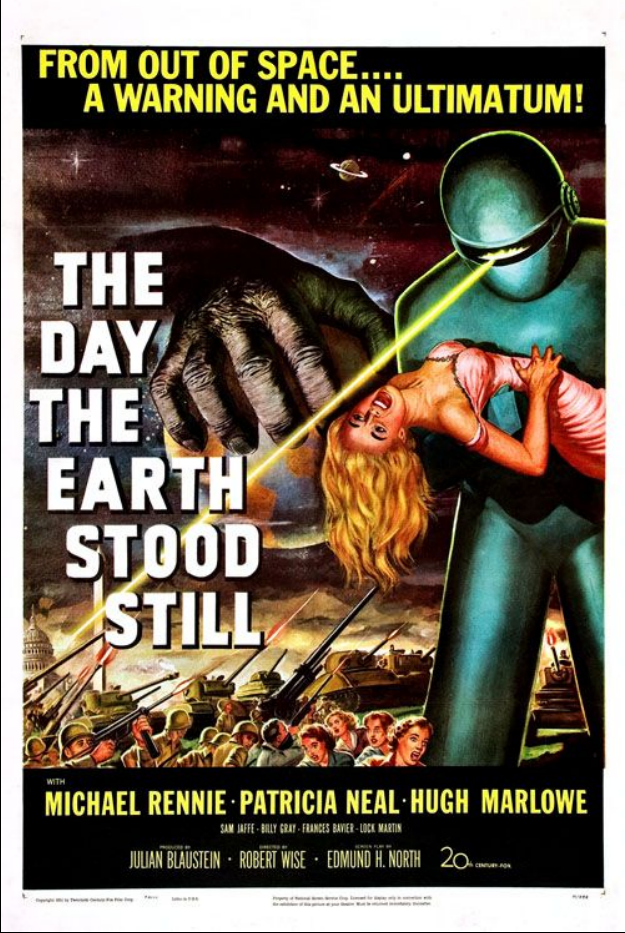
- Do I know what versions to roll back to?
- Do I need to consider DB schema?

Cleanup the database



- Vacuum the database
- Free up connections

What did we learn today?



Lessons Learned

“Communicating internally and externally”



Sharing pager duty reports with the whole team

“How bad are we doing?”

Lessons Learned

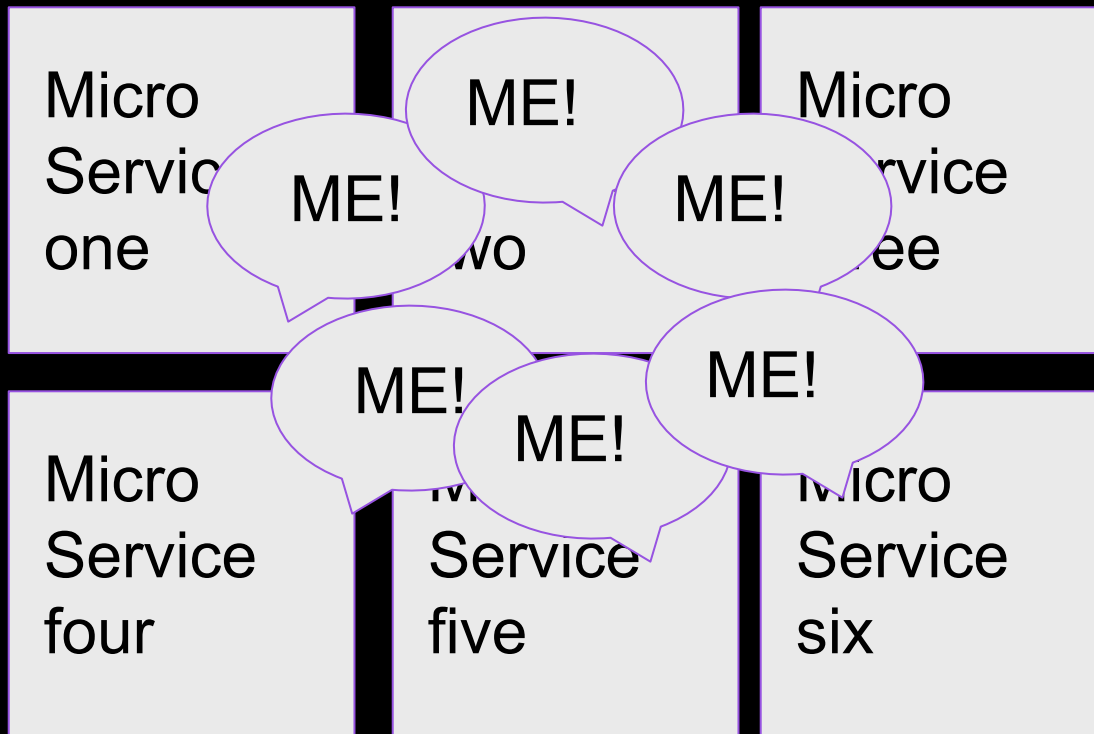
“Communicating internally and externally”



Do we know how to contact other groups?
Do they know how to contact us?

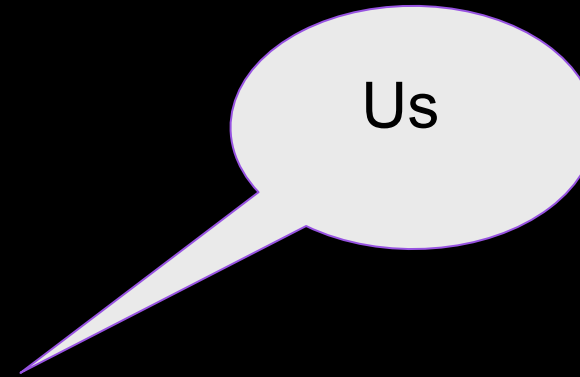
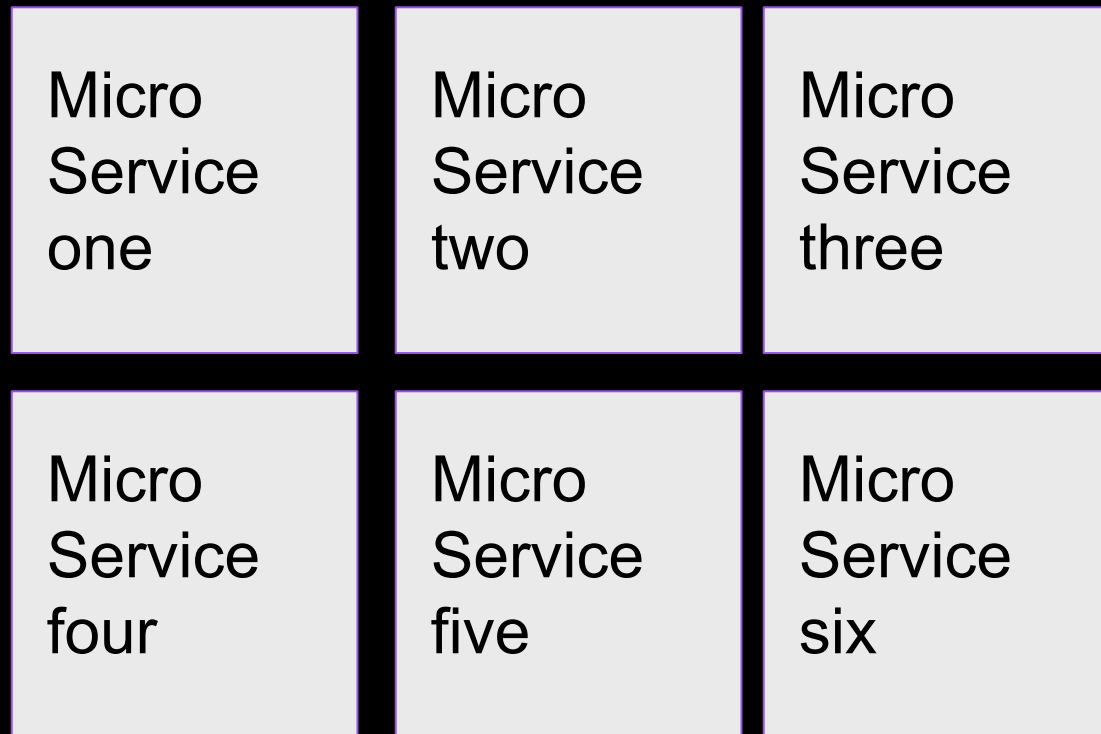
Lessons Learned

“Are we treating our microservices as parts of a whole?”



Lessons Learned

“Are we treating our microservices as parts of a whole?”



- Alerting
- Passing errors upstream
- Tracking requests through entire stack

Lessons Learned

“What is the information I need first when there is a problem?”

Unable to contact Training Data CRUD

PRIO

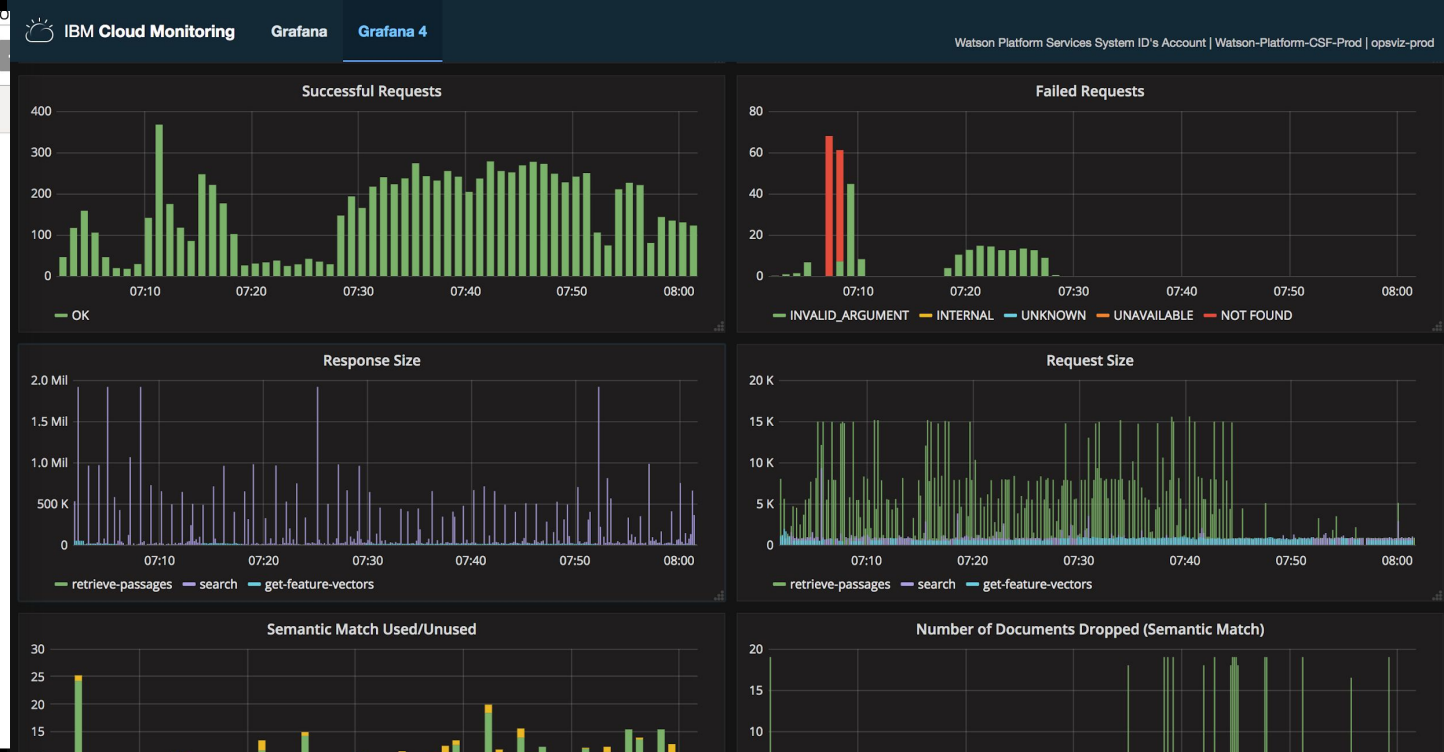
Edit

+ New Postmortem Report Run a Play More Actions

HIDE DETAILS [DAL10] (High)

CUSTOM DETAILS

api-version	latest
txn-id	TOOLING
collection-id	48f39880-4660-4623-467a-c139f96a2158
environment-id	c18846ac-823d-4642-86a3-4671d333087ad
incidentKey	100: Unable to communicate with training-data-crud service
region-id	au-syd
org-id	48f39880-4660-4623-467a-c139f96a2158
exceptionStackTrace	SHOW DETAILS



Lessons Learned

“I found the problem, now how do I fix the cause?”



Final Thoughts

- Your first 4-6 months will suuuuccckkk
- Use our questions to point yourself in the right direction

Thanks



Michael Keeling



Anastas Stoyanovsky



Wentao Jiang



Chuck Gala



Joe Runde

Extra Special Thanks to Eric Kaun

“Before pager duty, these pants were white!”





That's all Folks!